

April 25, 2012

Dear Dr. Akbar,

Congratulations on your outstanding performance in the 2011 Clinical Integration Program and your achievement of Exemplary Physician status by meeting or exceeding the performance targets set forth below.

- Overall CI Score Equal to or Greater than 95 Percent
- Attendance at Roundtable Information Session CI 1 Overview
- Generic Medication Usage – Outpatient: Top Tier Performance
- One of the Following: Average Length of Stay – Well Managed and/or Patient Satisfaction – Outpatient: Specialty Care

The Clinical Integration Program initiatives and measures reflect the gold standard in evidence-based and “best practice” health care . To be named an Exemplary Physician indicates the extraordinarily high level of performance you have achieved. As a small token of our appreciation for your hard work, please accept the enclosed personalized plaque and lapel pin recognizing your achievement. Additionally, during the month of May, all exemplary physicians will be featured on APP PRO, our physician practice website.

Thank you for all you do to provide our patients with the best health care and health outcomes possible. We look forward to your continued partnership.

Sincerely,



Mark Shields, MD, MBA  
Senior Medical Director